# **Savings:**Key To Any Agenda on Financial Inclusion

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Savings and Credit Forum, Thursday September 28th 2017, SDC Berne



## **Agenda:**

- 1. Why Do Poor People Save?
- 2. How Do Poor People Save?
- 3. What Are The Determinants of Poor People Saving?
- 4. Is Mobile Money "The Answer"?
- 5. So What Should We Do?







# Three Needs That Drive Financial Activity of Poor





1
Managing basics

To transform irregular income flows into a dependable resource to meet daily needs.

2 Coping with risk

Dealing with emergencies

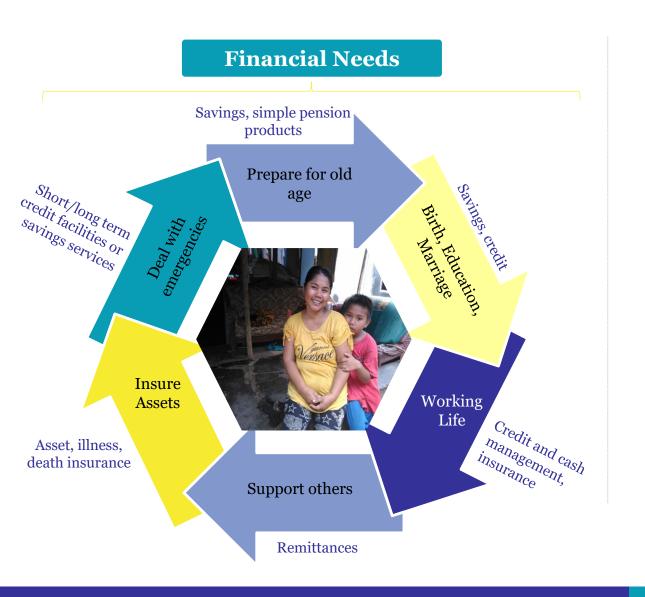
Raising lump sums

Seizing opportunities and paying for big-ticket expenses by accumulating usefully large sums of money.



#### The Mass Market Has Real Needs

Only one-quarter of households have any form of savings with formal banking institutions.



## Outcome

Enhanced ability to manage planned financial needs

Enhanced household capacity to manage shocks & vulnerabilities

Improved social, educational and financial status

Leveraging opportunities as they arise



#### The Poor Use a Variety of Financial Tools

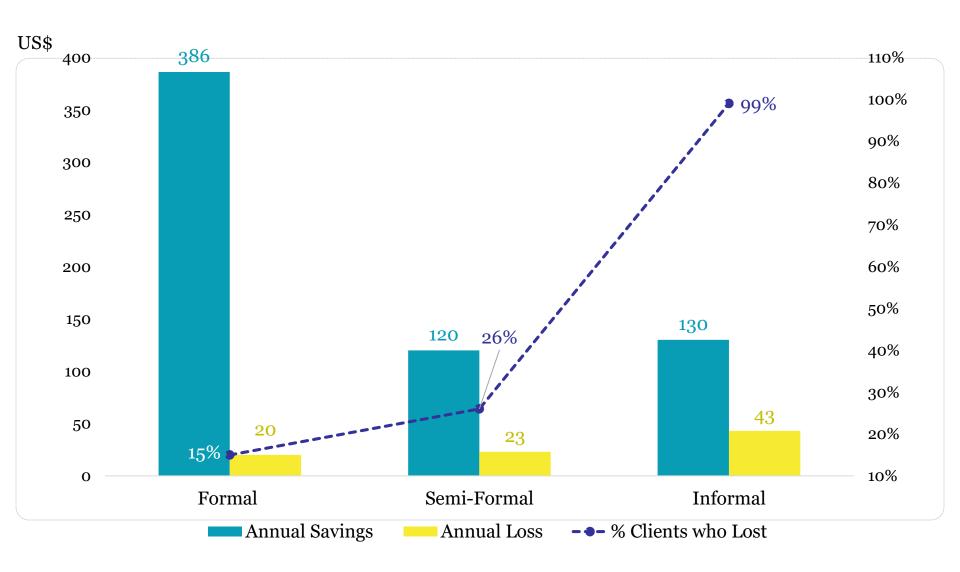
Financial Tools	How Does the Tool Work?
ROSCAs	Pool is distributed every four months. Melodia uses the fund to pay school fees.
"Christmas Club" ASCA	Members can borrow from the pool to meet emergencies. Melodia borrowed when Pon was ill. Pool gets liquidated a week before Christmas every year.
Loans to Neighbours	Reciprocal lending – to save by lending to set up obligations for the neighbours to repay/lend in crisis.
At Home	Hidden by Melodia in a bamboo pole. Kept secret from Pon for emergencies.
Money Guard	Regular deposits with a trusted friend. Used for brother's wedding.
Advance payments	Advance payment to the caterer for the wedding of Pon's brother – to keep money out of the house.

## **Key Findings**

- A wide variety of savings and even loan instruments used for savings.
- Each financial tool is linked to a specific need – and has specific sources of income too.
- Mostly informal in nature.
- Mostly subject to the risk of loss.

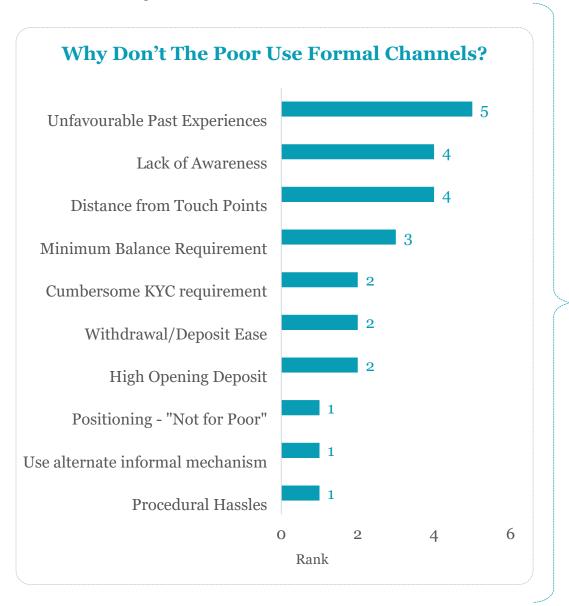


## **But Informal Savings Are Risky ...**





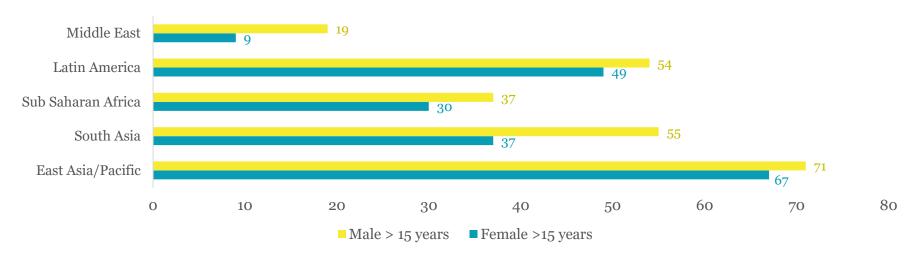
## So Why Save in the Informal Sector?





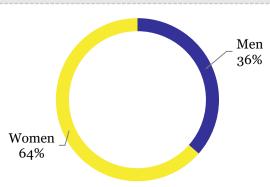
#### Women Are More Likely to be Excluded

% Account Ownership (Findex 2014)



#### Globally: 781 Million Illiterate People

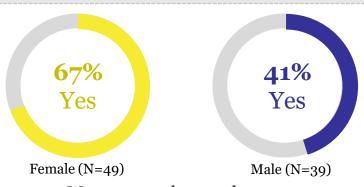
(Source World's Women Report 2015)



But it is probably twice this...

#### Do you face any problem while dealing with numbers and calculations?

(Source: *MicroSave*/MOVE fieldwork)



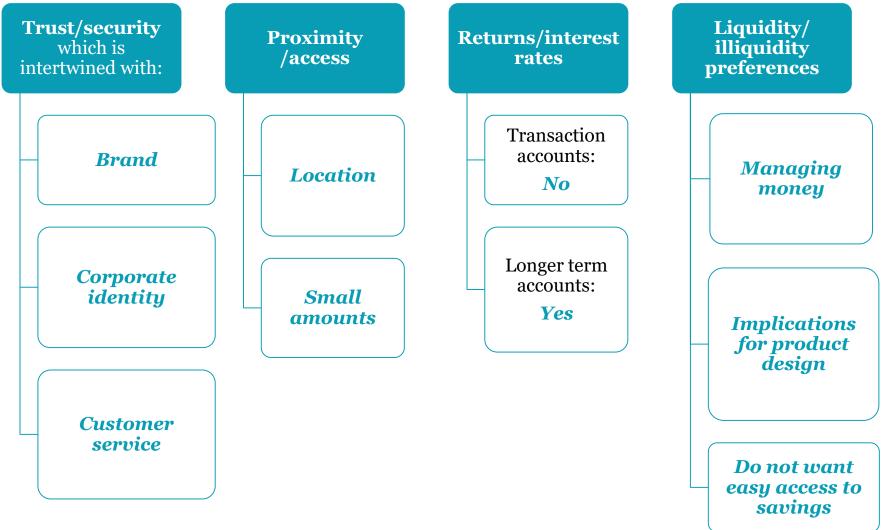
Women struggle more due to:

- lower literacy
- less interaction with money





## Traditional Approach: Poor People Save Based on Four Variables



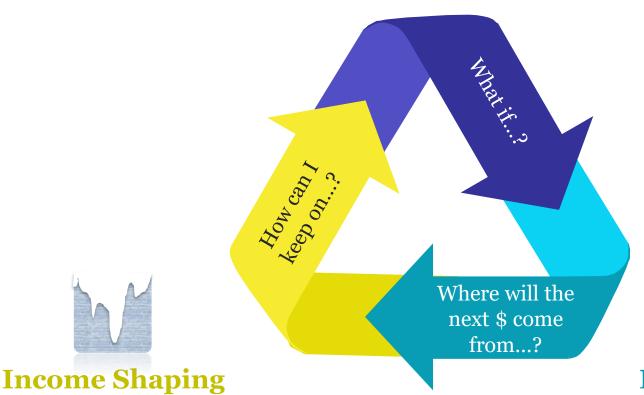
#### **Need to Understand and Respond to Mental Models**

(Developed with Ignacio Mas)



#### **Animating Money**

Bottling liquidity





Liquidity on-demand

Scheduling liquidity





## The Economics of Small Deposit Mobilisation

- A savings account with balance of US\$50, the financial institution incurs operating costs amounting to US\$100–150 per year.
- But this ignores:
  - Marginal costing;
  - Opportunities for cross-selling;
- Structuring interest rates/fees to drive behaviour;
- Technology.

Source: CGAP Focus Note: Business Case for Small Savings

#### **Account:**

Is each account individually profitable?

#### **Client:**

Is each client relationship profitable? (crossselling)

#### **Product:**

Is the overall product or client segment profitable?

#### **Strategic:**

Does the FI make profit in other related ways? (e.g. business with government or employers)

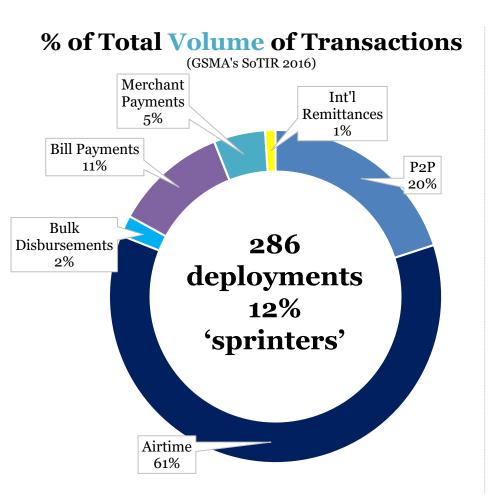
#### **Mission:**

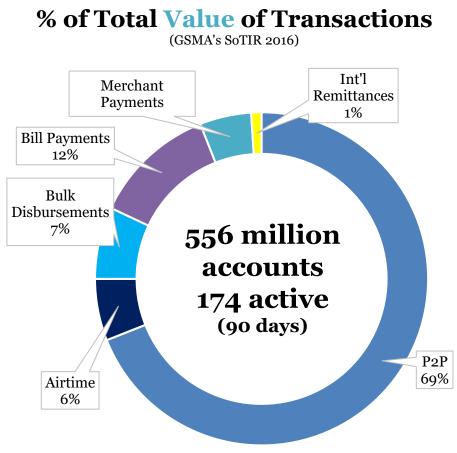
Does the FI's
license or
existence depend
on delivering
these services?

Source: BMGF's GAFIS project



## We Are Stuck In A Payments Trap!





"Telecoms operators said transactions to bookmakers have added impetus to mobile money's steady rise since it was first launched in Kenya nine years ago." – *Business Daily* August 31, 2016



## No Real Savings Services Are Available (or Used)

The Numbers Tell It All

**Deployments 271 Active Accounts (millions) 134** (million) Dedicated Savings Accounts – 69% active **Value of Savings (millions)** Median amount held in Average active\_savings

account balance:

\$16.18

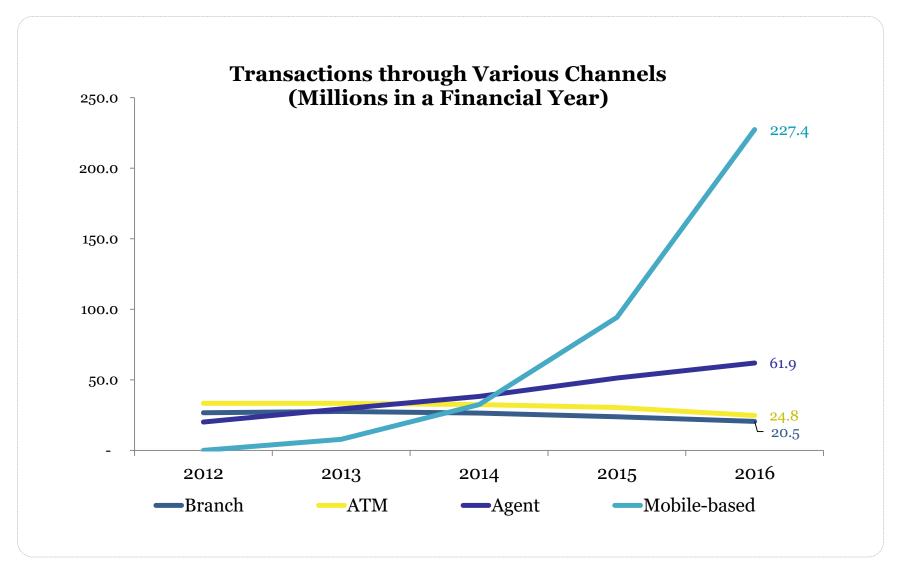
wallets: \$4.70

The vast majority of transactions are cash-to-cash/airtime

Source: GSMA. (2016). 2015 Mobile Insurance, Savings & Credit Report.



## **Equity Bank – Demonstrating the Potential**



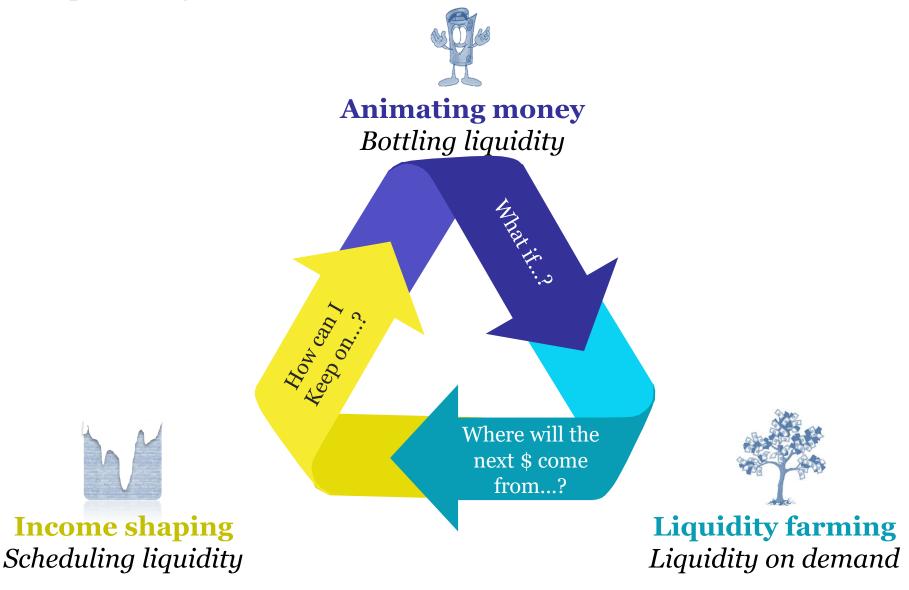
Source: Equity Bank, Investor Briefings





#### **Need to Understand and Respond to Mental Models**

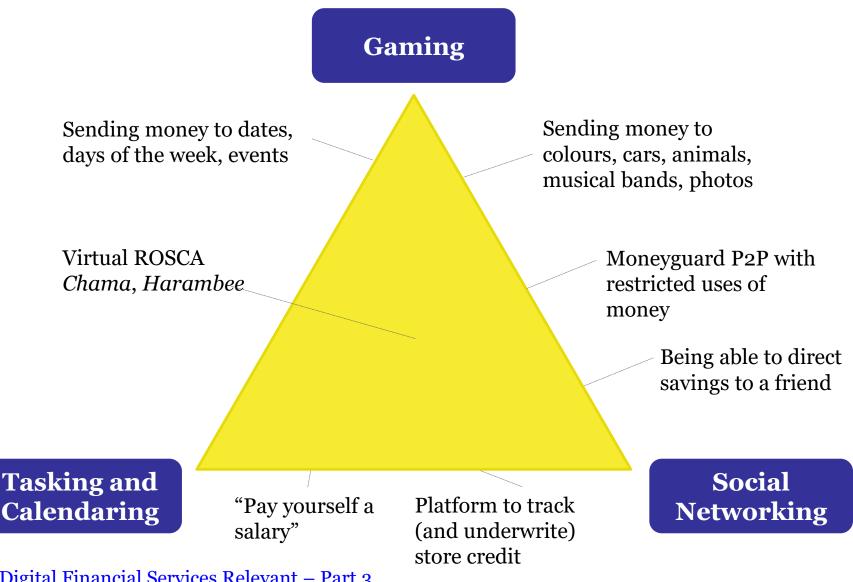
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**Income shaping** 

#### **Smartphones Give Us Opportunities – 1**

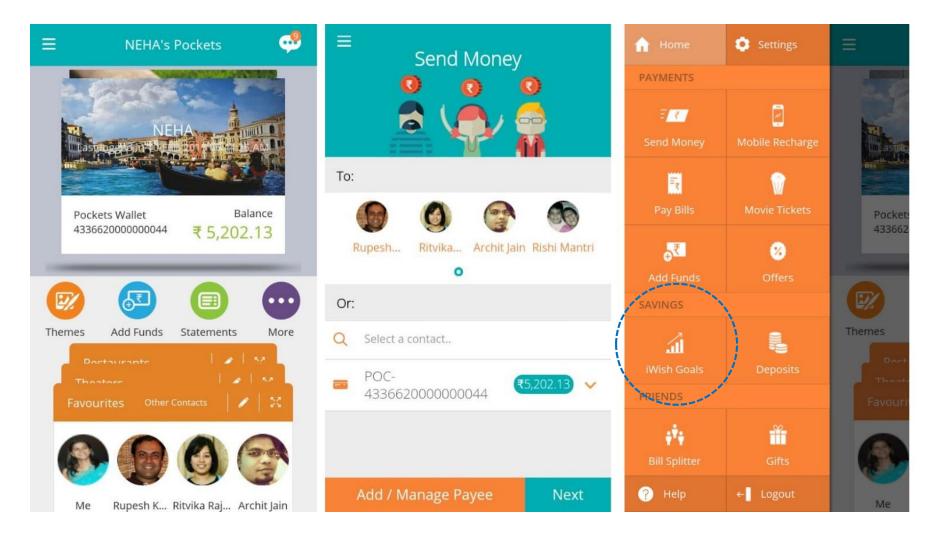


<u>Making Digital Financial Services Relevant – Part 3</u>



## **Smartphones Give Us Opportunities – 2**

Smartphones or tablets can make interfaces <u>much</u> more intuitive – reflecting poor people's mental models for money management.



## MicroSave: 19 Years of Contributions To Financial Inclusion

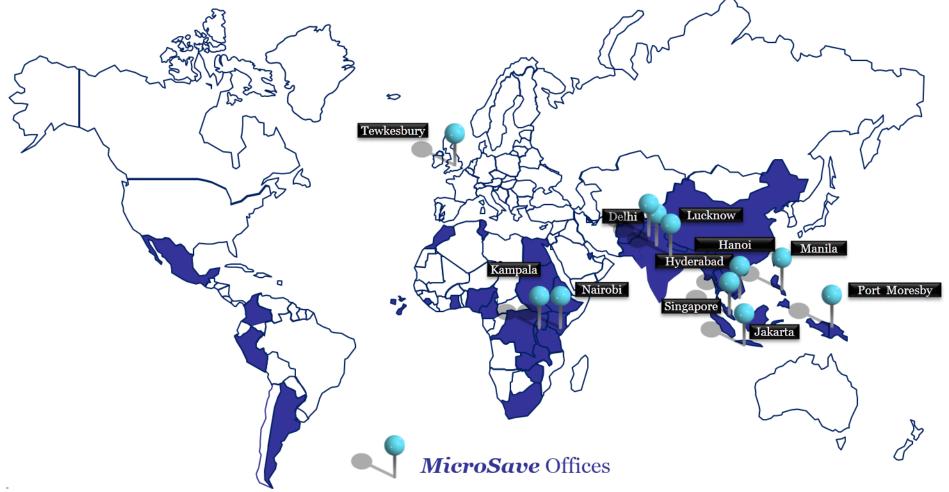
MicroSave partners with participants in financial services ecosystems to achieve sustainable performance improvements and unlock enduring value.

We are an international financial inclusion consulting firm with 19 years of experience; 190 staff spread across 11 offices running projects in 40+ developing countries.

MicroSave's expertise has evolved from working with over 300+ government and private sector institutions in Africa & Asia-Pacific.

- Delivered more than **200** projects to design and implement digital financial services.
- Supported 50 agent network managers.
- Trained  $\sim 6,500$  practitioners.
- Advised **20** government ministries/regulators.
- Developed over 45 toolkits on different elements of building effective financial services for low-income clientele.
- Worked with over 250 banks, MNOs, and MFIs to assist them in becoming market-led and to improve operational efficiency.
- Helped develop over 250 financial
   products used by >50 million clients.





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MicroSave Corporate brochure.

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<u>Digital Financial Services brochure</u>.

